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Stuart, J.L. 1929 May

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May 2, 1929

Dear Leighton:

I am glad to have your letter of April 2nd.

Pledges. With reference to your inquiry concerning Miss Laughlin's contribution, that was not for journalism but toward a residence. I think you know by this time that Mrs. Elmhirst and her committee confirmed her pledge of \$3,500 and that Miss Bogue has intimated to me that we shall have an excellent chance for a repetition of this donation if we apply in the early autumn.

I believe Miss McCoy has sent you a copy of a report just made to the finance committee - we are to submit such a digest of activities of the promotional office at each monthly meeting - which will bring you up to date with reference to all pledges secured since January 1st.

I am extremely glad to learn that Dr. Coffin has renewed his generous pledge of \$1,800 a year. I had just written about this matter to William Hung before your letter arrived and had decided I had better not approach Dr. Coffin again until I should hear from you.

Princeton-in-Peking. You will be glad to learn that the spirit of the Princeton-in-Peking trustees at the meeting of April 25th was distinctly more optimistic than that of the executive committee or the board at any time for the past year. The Princeton-in-Peking office is sending you a copy of the minutes of the meeting and you will be able to gather there the significance of certain actions taken. Please note especially the definite invitation to you to co-operate with Burgess early in 1930 in an effort to secure a partial endowment.

Bonds for students. Both Mr. Garside and I are taking note of your instructions in regard to this matter.

Selection of staff members. Both Mr. Garside and I were perplexed and amused by the intimation in your letter that a rumor had

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reached you that Mr. Garside was about to leave his connection with the University to go into the Presbyterian Board. He is completely at a loss to know how such a rumor originated. Any service you may wish me to render in the matter of securing staff members will be discharged to the best of my ability. I believe a cablegram some two weeks after the letter to which I am now replying cancels the request in this letter for a secretary to take the place of Miss Barnes as well as the possibility of one to take the place of Miss Alexander. Mr. Garside was seeking for a satisfactory secretary when he received your cablegram.

Dr. Jenney's last trip. Dr. Jenney is now on his way eastward from the Pacific coast. He returned there in the hope of having a personal conference with Mr. Harkness and with several other very important persons. Mr. Harkness left for New York a day or two before Dr. Bronson endeavored to take Dr. Jenney to see him. Dr. Jenney did, however, meet a large number of persons who seem really to be very promising prospects for later cultivation. He feels very confident, and I share in his feeling, that next autumn and winter he will be able to secure substantial contributions from several of these friends.

He is arriving in Chicago today. Mr. Boyden, the brother of Mrs. Finley and a prominent attorney in Chicago, has already submitted to Mr. Julius Rosenwald a statement I prepared for that purpose. Mr. Boyden will either send Dr. Jenney in person to see Mr. Rosenwald or will report to us that he was not able to make such an arrangement. I read in the last issue of the Atlantic Monthly an extremely intelligent and interesting article by Mr. Rosenwald on the evils of perpetual endowments. It does seem to me that we might well hope for large assistance from a man of such liberal and far-sighted intelligence as Mr. Rosenwald. We shall certainly do our utmost.

I myself hope to make an effort to see Mr. Harkness as soon as I can prepare the issue of the Peking News now long overdue. I have just succeeded in completing the present instalment of publicity for Princeton-in-Peking and Lingnan.

Dr. Jenney reported some time ago that Mr. Jas. T. Porter, brother of Lucius Porter, told him confidentially that his uncle had written into his will \$100,000 for the endowment of Yenching. He has reported again during this trip to the Pacific coast that Mr. Porter repeated the same statement. I raised the question with the finance committee as to whether it would seem wise to ask Lucius Porter anything about the matter. The committee felt that it would not be wise to approach any one, even Dr. Barton, in regard to this matter. Dr. Jenney's information was to the effect that the American Board was to hold this money ultimately for Yenching.

Dr. Jenney expects to see Mrs. Marmon and Dr. Hoobler during his trip to the east. Mr. Stock has written him that Dr. and Mrs. Hoobler are now in Detroit.

I am sorry I have no more substantial news for you of a truly financial character. I hope something may turn up shortly.

Cordially,

Dr. J. Leighton Stuart
Yenching University
Peking, China

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J. L. Stuart

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

May 2, 1929.

Miss M. McCoy,
150 Fifth Avenue,
New York City.

Dear Miss McCoy:

I am inclosing herewith a letter to The China Society and shall ask you to send this and inclose ten dollars which as I recall are the annual dues, having this charged to my salary and accounted for through the usual processes. May I ask you also to take up with the secretary the active cooperation of this body with Mr. Charles Hopkins in preparation for the approaching visit of Mei Lan Fang. I have written to Messrs. Carter of the Institute of Pacific Relations, and Chevalier of the American Asiatic Association to the same effect, and am inclosing herewith a copy of one of the letters for your guidance. I am also sending a list of addresses which Mr. N. Gist Gee has furnished to whom publicity should be sent. Could you take this matter up with Mr. Hopkins and have him prepare a mailing list together with other forms of interesting these people. Dr. Zucker has been written to by Dr. Dunlap and would be as good a man as any perhaps to furnish the material for publicity. I am sending all this through you because anything that is once put in your care is sure to be attended to promptly and efficiently. Mr. Mei has in an almost touching way turned to me for everything that has to do with this trip, and I feel embarrassed and somewhat timid about the whole venture. It is so entirely out of my old range of interest and responsibility, and I feel so unqualified as well as busy with other matters, that I almost wish I had kept out of the whole matter. On the other hand, if it is a success, the University will have a very influential and grateful friend in this young actor who will be ready to do all sorts of things to help us among prominent Chinese when he returns. This aspect of the matter is only for you

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and those with whom you share it in strict confidence, but we have quite definite plans which will amply reward us University people for the time we have put into this, if the venture proves successful.

Another matter which I am asking you to take up for the reason given above is the bronze tablets for our buildings. This matter should have been attended to long ago, but in the daily rush of business that requires more immediate attention I have lazily let it be put aside and am now getting frightened. At least one or two years ago I asked someone in the office to secure this material and let us have it which is another reason why it has been somewhat put out of mind here. Of the academic buildings the only one for which we have an inscription is the Wheeler Dormitory. The N. nde Divinity Hall is already attended to. The Bashford Administration building we can arrange locally. I think the same is true of the Finley, Gamble, Forbes and Jenkins dormitories. You might ask those concerned if they have any special wishes in the matter. Unless you specially desire to visit Mrs. Jenkins on the matter I shall write to her and have her reply sent direct to me! You might ask Dr. Jenney to ascertain from the Berry sisters the precise text they wish for the Library. All of these ought to be sent us just as soon as possible. We shall have preparations made so that as soon as each arrives we shall have the tablet engraved and have them ready before the Formal Opening. If there are any residences for which there are specific inscriptions wanted they should be sent too. Those for which we have already had instructions have had the plates inserted.

Very sincerely yours,

J. Hightons Heath

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May 2, 1929

Dear Leighton:

This is a sort of postscript to a letter I signed for the mail this morning.

Rosenwald. Dr. Jenney telegraphed that he was to see Mr. Rosenwald this morning at eleven o'clock. Mrs. Finley telephoned me that her brother sent her a copy of a very friendly letter from Mr. Rosenwald written apparently after he had read my rather detailed statement regarding Yenching and saying that he would see Dr. Jenney, although his gifts outside the United States are strictly limited and that special considerations led him to give to Beirut. Mrs. Finley felt distinctly encouraged by the note from Mr. Rosenwald. So do I.

Foundations, etc. Mrs. Britton was clever enough to discover that the Russell Sage Foundation publishes a complete list of foundations. I am now studying this. We will secure information about every one of these foundations to which it would seem at all worthwhile for us to consider making an appeal. All those that we cannot despoil of their money before you arrive we will entrust to you.

Mr. August Hecksher has just added \$4,000,000 to his fund to be used for the welfare of mothers and children. I have asked Mrs. Finley to see if she can find us as favorable access to Mr. Hecksher as that provided in the case of Mr. Rosenwald. If we can get to him or his representative, I shall present a statement emphasizing two aspects of the University in which he might be interested - public health and research and practical work in the field of sociology.

Senator Couzens has set up a \$10,000,000 endowment for the benefit of children in the state of Michigan and elsewhere. I have just telegraphed Dr. Jenney, who will be in Detroit in a day or two, asking that he discover how to get to the proper person in connection with this foundation.

Formal Opening. I am glad the finance committee voted you the fund requested. We have mailed you lists of nearly 500 American addresses for the invitations. We have asked Mr. Hawkins to send you a list of English addresses. I have requested Mr. Garside to include in a cablegram the information that the American addresses will number 500 and English addresses perhaps 300.

Cordially,

Dr. J. Leighton Stuart
Yenching University
Peping, China

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YENCHING

YENCHING UNIVERSITY

TRANSFER

May 3, 1929

Dr. J. Leighton Stuart
Yenching University
Peping West, China

My dear President Stuart:

We indeed appreciated your letter of February 28th with which you enclosed the supplementary agreements with Mr. Maxwell S. Stewart, Mr. Harold E. Shadick and the explanation of the agreement made with Dr. Faucett. In accordance with your request we have endeavored to procure from the National Council of the Protestant Episcopal Church a copy of their pension schedule. We have not received it yet but expect that it will arrive shortly and we hope that we can soon send you a copy to supplement your own files.

In this connection may I mention that we do not have any copy of the original contract agreement signed with Dr. Faucett? We should very much appreciate it if a copy of this agreement as signed in Peping could be forwarded to us.

The latter part of your letter, concerning the nature of contracts with Miss Boring and Mr. Loehr, brings up a question in which Mr. Garside has been very much interested because of a point which has come up with one of the other universities. It appears that a distinction is made on the field between those who go out on five-year contracts and those who go out or remain on the field with expectation of permanent appointments. Mr. Garside is therefore writing you himself on this whole matter. 5/6

May I mention that we have never received copies of the printed minutes of the meeting of the Board of Managers held last June?

Very sincerely yours,

KJL/EH

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

Act 6/8/29

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

May 7, 1929.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City,
U.S.A.

My dear Mr. Garside:

I have your letters of March 27 and April 1 regarding the budget for next year; also the minutes of the Committee on Budget meeting March 28. These give me no little concern because of the apparent misunderstanding as to the process by which we hoped to cover the apparent deficit. This was explained at some length in my letter of January 28. The only factors which as far as we know have altered the situation are the present uncertainties regarding the special fund for a School of Education. These were not known to us at the time when the budget was drafted, and we still have very slight knowledge as to what has happened or what can be counted on in this important matter. We hope, of course, that this project is still to be counted on as it was when I left America, and if so there is good reason to expect that during the coming fiscal year enough benefit could be received to carry the item in our budget. The extent to which the Women's College becomes a liability on the general University resources as against a maintenance in some form of the active promotional efforts which have met its needs thus far is a matter that the Trustees and the Yenching College Committee are doubtless giving attention to. The remaining question is one of the rate of exchange, and it is here that the misunderstanding seems to be most serious. The practice of contracting twelve months in advance with a bank for a certain rate has been followed for years by large business houses, the Y.M.C.A. and others. I understand that Dr. Galt has asked Mr. Beddow to write in detail on what is involved, so that I shall only urge as earnestly as possible that the Trustees allow us to follow the judgment of the Finance Committee of the Board of Managers in this matter. In my letter of last January I spoke of a rate of 215.

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At the present rate we could probably contract for about 228. I am inclosing a study of the consequences to the first two sections of our budget under different rates of exchange. May I ask that the Trustees cable us as soon as possible after receiving these letters from the treasurer and myself approving of our making such a contract. It would be extremely difficult at this stage to alter the arrangements for the coming session and all of us feel that there is no real necessity for doing so provided that the Trustees are willing to leave to us who are living in the midst of this exchange problem the procedure which has been recommended.

Very sincerely yours,

J. Highton Stewart

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YENCHING

TRANSFER

see Stuart
4/18/29

Yenching University

May 13, 1929

President J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr. Stuart:

This will acknowledge your letter of April 18.

Y.T. Chang. Your comments in regard to Y.T. Chang indicate that his status is just what we judged it to be when I wrote you on February 13. I will communicate this information to Dr. Chaplin and will try to do it in such a way that it will not discourage his interest in Chinese students as a class. Our office always follows the policy of checking up pretty carefully on the representations of our Chinese student friends before we take any definite action, but we try to do this in a way that will save everyone's face.

H.S. Vincent. I have made inquiries of the Presbyterian Board and find they have very little direct information as to the plans of Dr. and Mrs. Vincent for return to China. I am therefore corresponding with Dr. Vincent direct and will communicate further, by cable if necessary, when I hear from him.

C.E. Jenney. You will note from recent minutes of the Finance Committee that this Committee has already given consideration to continuing Dr. Jenney's relationship beyond the present calendar year, and also has discussed the possibility of his attending the formal opening of Yenching. The Committee has cordially agreed to invite Dr. Jenney to continue the present arrangement beyond the present year, although they have been unwilling, in consideration of the many unanswered questions which arise when we begin to study the future, to make a definite commitment for a long period of time. There has been some uncertainty as regards the proposal that Dr. Jenney attend the Yenching dedication this fall. I will, however, report your comments on this subject to the next meeting of the Finance Committee and will also pass on your comments to Mr. Wannamaker who, I believe, favors in general the proposal that Dr. Jenney make the trip to Yenching this fall if it can be arranged.

In this same connection, it has come to my notice during the last few weeks that some of our Trustees have suggested that I should go out to Yenching at the time of the formal dedication and have even gone so far as to announce in some letters written to members of the party planning the trip that I will be going. Even though I should tremendously enjoy a trip to China and would profit greatly by the opportunity of re-

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newing personal contacts with the University and with the other Christian colleges in China, I doubt very much whether I could, without considerable difficulty, make the necessary arrangements for a trip this fall. I thought I had made this clear when the matter was informally suggested some time ago so I was quite surprised to note that ^{the} proposition had been revived. If anyone from our office is to accompany the party to Yenching it certainly appears to me that Dr. Jenney is the one who should go. If Dr. Jenney could not make the trip then I should think we should persuade Mr. Wannamaker to go.

J.A.V. Martin. We will ask the Trustees to formally request the Methodist Board to assign the Rev. J.A.V. Martin to the University to fill the vacancy left by Mr. Gibb, this assignment to take effect in the summer of 1930.

Budget Deficit. You will have already learned from the minute B-2481 of the Budget Committee meeting of March 8, also from our correspondence with the field, that the Trustees have made provision for the decrease in income of approximately \$7,500.00, caused by readjustment of the Women's College contribution toward general University expenses. We sincerely hope that this readjustment will avoid any deficit in the budget for this year, for the present indications are that at best we will end the year in a most unsatisfactory financial condition. Thus far, we have received as income from the Harvard-Yenching Institute on the half million dollar fund they are holding in trust only about G\$11,000.00 which is G\$14,000.00 less than was estimated in the budget. Dr. Eric North feels that there is no possibility of our getting anything more on this fund this year. He is still hopeful that we may secure approximately \$30,000.00 back interest due from the Hall Estate on the one million dollar endowment fund, but as yet, no approval has been secured from Mr. Davis and Mr. Johnson, and we, of course, have no assurance that their action will be favorable. Even though this back interest is secured, it will leave the income from the Hall Estate endowment and the H.-Y.I. Trust Fund considerably below the G\$75,000.00 we estimated when the budget was drawn up. It will probably require all the gain on exchange which will accrue this year, together with any other special income that can be secured in America or China to get us through 1928-29 without a deficit even under the best of circumstances. If the back interest from the Hall Estate does not materialize it will leave us in a rather serious situation.

H.W. Luce. I will report to the Trustees the suggestion that Dr. Luce be given some such status as that of "Vice-President Emeritus. Without question such a relationship would be of very real benefit to the University. Everyone who has sought funds for Yenching during the past year or two has reported that wherever they go throughout America they find a very warm love for Dr. Luce, and find that much interest in Yenching University has sprung from this personal affection for him.

New York State registration. I will report to Mr. Merle Smith the actions taken on April 16 regarding this registration. Mr. Merle Smith has been anxious for the field to return at the earliest possible date the information blanks we sent you on February 21 as he desires that, if possible, we regularize the degree granting functions of Yenching University before the time of commencement and graduation exercises next month. Several days ago Mr. Merle Smith suggested that I cable you urging the early return of these forms. I thought it wiser to wait until you had

5/13/29

had time to reply by mail to my letter of February 21. I will now raise again with Mr. Merle-Smith the question of whether he would like to have us cable.

Report to New York State Department of Education for 1927-28

As yet we have not received from Yenching University the report which must be submitted to the State Department of Education covering the work of Yenching University for the year ending July 31, 1928. If this report has not yet been forwarded we hope you will be able to send it on at once. The Department of Education becomes quite impatient with us if we are slow in getting this report to them.

Very sincerely yours,

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YENCHING

TRANSFER

Yenching University

May 15, 1929

Dr. J. Leighton Stuart,
Yenching University,
Peping, China

My dear Dr. Stuart:

We enclose herewith a copy of the minutes of the Executive Committee meeting of May 2.

Communication from Tamblin & Brown. You will note that the Executive Committee did not approve the request from Mr. Tamblin for a second contingent fee of \$5,000.00. The Committee felt that Mr. Tamblin's grounds for asking this fee were too weak to carry conviction, particularly in the light of events at the close of the campaign when the "certain lady from New York" did not respond quite as generously as we had hoped.

Delegates to the Yenching dedication. The list given on the third page of the minutes covers the hopes of the University rather than the assurance of a large party at the dedication. A number of those listed are extremely doubtful but it seemed wiser to include the names of everyone who is seriously considering attending the dedication as a result of invitations sent out by the Trustees' Committee on Arrangements during the last few months. I hope, however, that others will also decide to attend.

Very cordially yours,

BAG-H

Enc.

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C O P Y

YENCHING

YENCHING UNIVERSITY

PEKING, CHINA

Office of the President

May 16th, 1929.

Dear Mr. McBrier:

I have your letter of April 17 which has come with Mr. Garside's of the 15th, since my earlier letter to you was dictated. I only have time for a very hurried note but am very strongly of the opinion that it would be unwise to send Mr. Robinson or any other comptroller from America until we have studied the whole problem much more carefully. I am working on another proposition here which is not yet sufficiently ripe to describe in detail, but if things work out as I hope, it would seem to me to cover the important issues which your two letters deal with in a way that will be more satisfactory than for any new man to come out to China. When I return from my present trip^{early} in June we shall have the necessary information to report for the approval of the Trustees.

Very sincerely yours,

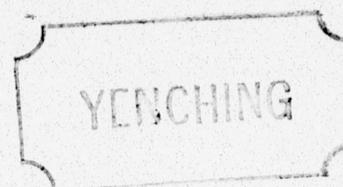
(Signed) J. Leighton Stuart.

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C O P Y

YENCHING UNIVERSITY
PEKING, CHINA



Office of the President

May 16, 1929.

Mr. E. M. McBrier,
150 Fifth Avenue,
New York City.

RECORDED

Dear Mr. McBrier:

I have your letter of April 10 regarding a change in the form of the resolution controlling the income from the "McBrier Foundation for Biblical Instruction". The revised form is much more specific and detailed than the original and I feel you are quite wise in adopting it. This leaves no doubt whatever as to the intention of the donors and makes it impossible for any harrassed executive officers out here to divert the money from the purpose for which it is intended. I have read the revision very carefully and have no suggested alterations in the clauses describing the instant. I need scarcely add that I am myself heartily in accord with this purpose and am glad for the restraint it puts on myself as well as those who will succeed me. May I however, suggest that since the name "Yenching University" has now been adopted by the New York legislature as well as locally, you alter the wording so as to omit the words "Peking University" altogether. The new government has officially insisted on the use of Peping which is usually spelt Peiping, although the Post Office uses Peping. Neither of these points is of great importance but I call them to your notice. You might prefer to use the old name for Peping and put the new one in parentheses or vice versa. I am writing hurriedly before leaving the city tomorrow in order to catch the next fast American Mail.

Very sincerely yours,

(Signed) J. Leighton Stuart

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

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OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

May 16, 1929.

ans. 6-13-29

Mr. O.D. Wannamaker,
150 Fifth Avenue,
New York City.

My dear Olin:

Two items before leaving tomorrow to attend the National Christian Council, the Council of Christian Higher Education, etc., in and near Shanghai involving an absence of about three weeks.

1) The last mail brought a fine letter from Eldridge which reassures me as to the intention of Mrs. MacLean and himself, although because of some serious losses she has recently sustained they seem to feel that the project will have to be delayed into a not very near future. All this is indefinite and gives us no relief in our immediate problems, but it at least indicates that their attitude is practically unchanged. I am, therefore, much relieved although Galt is distressed at the uncertainties and delay which seriously affects the plans he had been counting on for the coming session. He wants me to return to America this summer but I am convinced now that it would be a mistake and that as much can be done when I do so next winter as now together with the contact which I hope you are finding it possible to maintain.

2) I have a letter from Mr. Padelford which confirms my understanding of his intentions regarding his son Norman. He was apparently so afraid of Norman hearing of this that he was unwilling to give you any hint of it and felt that it would not sufficiently relieve the present problem to permit Norman's coming here next autumn. Shuhsi Hsu on the other hand is extremely anxious to have him come. The matter is further complicated by the action of our Trustees regarding the budget including the College of Applied Social Sciences. We cannot make out just how the cut of local currency \$18,000 is arrived at. In other words how much of this is due to different calculations in exchange and how much to reduction in the Princeton

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grant. The others here will be consulting together about this whole problem and cabling soon but I want you to understand Dr. Padelford's attitude, while at the same time keeping it confidential. [As I wrote you I am getting passage on the "S.S. President Pierce", sailing from Yokohama, November 12 and plan to stop at Honolulu if you and Burgess so recommend. In this case Hung and Burgess should give me all the information that would help to make the visit worth while. I shall myself write to Phil Swartz later on. I am not sure whether if I spend a week or so there it would be worth while to proceed to New York before Christmas at once on landing in San Francisco or spend the holidays in the South with my boy and relatives. If there are reasons why I should do the former Jack could meet me in New York and if I can be with him nothing else matters very much. You might keep this in mind and advise me.

As ever yours,

J. L. S.

Dr. George Grafton Wilson of Harvard is here now and endorses enthusiastically all that I felt as being in every way the best possible man we could hope to get. He is a sort of star student of Prof. Wilson's.

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May 16, 1929

Dear Leighton:

4/18/29 Dr. C.E. Jenney. I am replying to your letter of April 18th, and also including certain other matters.

Your comment on the relationship of Dr. C.E. Jenney with the University arrived almost at the same time with Dr. Jenney. He came back recently from his second trip to the Pacific Coast and stopped for about one week at Lake Placid where he served once more as Chaplain. He stated that he had been suffering from a long continued cold and was almost ill. He arrived here looking rested and well. The Club undoubtedly did him good. I think also that these contacts with the titled people who frequent that resort are of much value. Dr. Jenney had an opportunity there for a long conversation with Mrs. and Miss Gillespie of Pittsburgh and reported to me their very earnest interest in the problem of raising \$100,000 as additional endowment for the Women's College.

He mentioned several other persons with whom he had conversations either at Lake Placid or immediately after leaving there. He does not feel free to make any direct solicitations for funds while he is serving as Chaplain, but he is not hindered from doing this later.

I arranged immediately for Dr. Jenney to confer with Mr. Evans, who was appointed at the last meeting of the Executive Committee as a special committee of one to confer with Dr. Jenney regarding the extension of his services and regarding the question of his going to China for the Formal Opening. Since it so happened that I was obliged to be absent from this conference I left a very detailed memorandum to be placed confidentially in the hands of Mr. Evans before his conference with Dr. Jenney. After considerable thought I had come to the conclusion that the interests of the University would probably best be served by whatever risk might be involved in meeting the expenses of Dr. Jenney on a trip to China and eventually committing the University to him for one more year. I tried to make my point of view very clear to Mr. Evans. Unfortunately, he began his conversation with Dr. Jenney before the Yenching office noticed his presence and he did not see my memorandum until after he had finished his conversation.

You may possibly care to glance at a copy of the memo enclosed herewith.

Mr. Evans left a memorandum for me stating that he had informed Dr. Jenney that the Trustees did not feel justified in expending money for his trip to China at the time of the Formal Opening, but that if his services continued to be as valuable as they have been the University would certainly wish to retain him in his present capacity for 1930 and that there would probably be need for his services even if the United Financial Effort of the Christian Colleges should be undertaken. He stated in the memo that Dr. Jenney seemed to be entirely satisfied.

0766

Dr. Jenney left for a trip into New England and I did not see him. We had discussed the New England trip before his conference with Mr. Evans. I doubt whether he is quite so satisfied as Mr. Evans thinks. As a man with a wife and child, he naturally feels a good deal of concern as to what may happen at any time so long as he does not have a definite understanding except for the present calendar year. The effect of such an unstable relationship is that any prospect of a more permanent character must necessarily attract his attention. Moreover, he is unquestionably seriously handicapped by the lack of any knowledge of China. He has many opportunities of preaching in important Churches. The value of these engagements to Yenching would be much greater if Dr. Jenney could, on such occasions make his sermons somewhat more directly conducive to the creation of a warm interest in Christian education in China.

I may possibly discuss this matter further with Mr. Evans, though I do not know that I shall feel free to suggest any change on the part of the member of the Board who was duly appointed with power to act. If I were a little more certain in my own mind as to the probable degree of success Dr. Jenney may be expected to attain I should naturally not hesitate at all to urge Mr. Evans to a different decision. The result of this second long and expensive trip to the Pacific Coast was virtually nothing. And yet I am convinced from my conversation with Dr. Jenney after his return that he had established contacts of the greatest importance, from which large results may be obtained later. In short, my memo to Mr. Evans analyses the matter as I see it and the analysis does not show with any certainty that large expenditures in connection with Dr. Jenney's efforts will bring adequate returns, but it does seem to me to indicate that these expenditures should be considered as promising speculation.

H.S. Vincent. I will discuss with Mr. Carside the step that should be taken to arrange for the Vincent family to remain in America until the Summer of 1930. If this is arranged I will see what we can do to use him effectively for financial work. It seems to me that your suggestion that he center his attention primarily upon the leather tanning project is a very practical one. I think he ought to raise a fund for that in a matter somewhat similar to that in which Nash secured the money for Journalism.

Names for Mailing List. We are adding the names of Mr. and Mrs. John F. Downey, and Mr. and Mrs. C.C. Webber.

Letterheads. Your suggestion will be complied with. The appointment of Dr. Luce as Vice President Emeritus seems so obviously right that I wonder why we did not think of it long ago. Dr. Jenney has once more spoken to me with the greatest emphasis of the remarkable hold Dr. Luce has upon very many people throughout the country. If the Trustees follow your suggestion I will take pains to make special mention in a discreet way of this relationship of Dr. Luce in the next issue of our Peking News. Please report promptly any action taken by your Faculty Executive Committee regarding this.

Eldridge and Mrs. McLean. My failure to get in touch with Eldridge has been due partly to his own absence from the city for a long time, followed by absence from the office when I have telephoned, and a large measure to the unremitting strain of the work in this office. There is absolutely no let-up. I recently wrote Eldridge about the return of Stewart Burgess, an old Y.M.C.A. Secretary with large experience in Japan and China and, more recently, a member of the Department of Sociology at Yenching, telling Eldridge that I was anxious to bring him and Burgess together knowing how they would enjoy meeting each other. I asked if he would arrange for Mr. Burgess and me, ~~by way of~~ Mrs. McLean, at the earliest convenient time, for a conference in which Mr. Burgess would like to report about you and Yenching. He replied that Mrs. McLean was very much occupied throughout the rest of May and asked me to arrange to bring Mr. Burgess the first

week in June. I have accepted this opportunity and have also written Eldridge that I shall drop into his office with Mr. Burgess in the hope of finding him there and introducing Burgess. It is my impression that Mr. Eldridge, because of the peculiarity of his temperament, arrived at a very hasty decision against any further effort to secure an endowment for the School of Education. I think we must deal with him with the greatest tact in order not still further to intensify this attitude on his part. I am confident, however, that the endowment can be secured. Should we fail to do so during the remainder of Spring and early Autumn I believe you could accomplish after your arrival in mid-Winter.

J.C. Penney. I am glad to have the information of the visit of Mr. and Mrs. Penney to Peking. I will try to find time for a talk with Mr. Robert Bruere.

Chinese Contribution for Dormitory. The news of this splendid success in raising money from Chinese sources is one of the best things that has ever been reported from Yenching. I am sure that it will help us to raise money in America. In this connection I venture to send you the latest issue of Lingnan. You may possibly be able to use in North China the example of Christian Financing at that Institution in the South, which I feature in this issue of the publicity sheet.

Cooperative Financing. At the present stage the ^{duet} contact of this joint office is extremely taxing. If the number of institutions had pooled their interests there would be a single department of publicity, a single department of solicitation, etc. etc. The result would be a classified personnel with individual representatives for tasks for which they were specially trained. The one in charge of the combined effort would have to give suggestions and approval only at the last stages of very much of the work done. At the present time this is not at all true. The three offices must be kept quite separate and we must have the same type of staff in each office. The result is that entirely too many details must necessarily come to me for attention. Just now I am cooperating very actively with Burgess, planning all his trips and arranging lecture dates for him because of the value I attach to these in connection with the Princeton work, and at the same time I am actively directing the preparation for a special financial effort in the suburbs of New York on behalf of Lingnan University. I have had to speak about half a dozen times in the last few weeks. Last night I got home at 1:30 from a Princeton meeting in Montclair. Tomorrow night I shall have a similar experience as a result of a Lingnan meeting in East Orange. Sunday morning I speak both at Sunday School and at Church in one of the Jersey towns on behalf of the Lingnan effort. There is no one at home from the field at present to take advantage of promising opportunities either for Lingnan or for Yenching, and the other China Colleges naturally cannot provide us with any returned personnel. The three publicity sheets alone constitute a considerable tax, whereas a single publicity sheet representing all that is attractive and appealing in both Yenching, Lingnan and the other China Colleges would constitute no more effort - indeed much less effort because of the absence of usable material - than in one of these three quarterly publications.

I mention these matters not by way of complaint but only that you may know why I do not get somewhat more accomplished. I begin to wonder whether there should be a united effort on the part of a few of the institutions that are ready to come to terms.

Pledge from Miss Eunice Smith. I drafted a letter recently and sent it to Mrs. Boyd with the request that she sign it and mail it to Miss Smith.

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Mrs. Boyd gladly did this and she added a postscript suggesting that Miss Smith might prefer to do something more permanent than a single contribution by pledging \$1,000.00 a year for five years towards the endowment of the Women's College. Mrs. Boyd has reported that Miss Smith replied definitely pledging this amount. I am about to ask Miss Smith for the usual form of pledge. This will help considerably towards securing the \$100,000 for the Women's College, of which the gifts of Mrs. and Miss Gillespie constitute a nucleus. I know very well that you would be more than delighted just now to have money undesignated, but unfortunately this has come in this definitely designated form.

J.S. Burgess. He has now been in contact with the Alumni in South California, San Francisco, Denver, Colorado Springs, St. Paul and Minneapolis. We have had a fine gathering at the home of Mr. Wilson Farrand in South Orange and a very good one at the home of Mr. Russell T. Mount in Montclair. Mr. Burgess left today to be one of the principal speakers at a conference of the Council of International Relations at Indianapolis, May 16-18. We have arranged for him to visit the Alumni during this trip at Indianapolis, Cincinnati, Columbus, Cleveland, Erie and Buffalo. In some cases the local societies decline to arrange meetings. We sought an interview with Mr. John Scheide of Titusville but had a letter from him regretting that he would be away from home. The letter was so very cordial that I feel confident that Mr. Burgess can restore confidence of Mr. Scheide in the religious aspect of our work. And that he will continue to support us. I am confident that I should have secured \$7,500 from him some months ago for a residence but for the fact that his confidence in this element of the work had been shaken. I feel very hopeful that he will help in a substantial way towards our endowment.

Burgess has had a highly satisfactory conference with Dean Wicks at Princeton. Dr. Wicks is gradually clarifying his ideas as to the best relationship of this work to the University. He is deeply interested. He proposes in the Autumn to speak himself in the pulpit about this undertaking - or at least to include it conspicuously in one of his sermons. He is getting a very strong hold on the entire University Committee. His sponsoring of our work and his effort to arrange that all benevolent undertakings in which Princeton men are interested shall be managed through a committee representing the whole student body and the faculty, and no longer by the Philadelphia Society, will mean a great deal for us. I am very hopeful of the ultimate outcome.

I imagine you probably have to read my letters in several instalments! If this is the case we are both quite up to date, I represent the department store in America and you represent the instalment purchaser.

Enough for once.

Cordially yours,

ODW:EMG

Dr. J. Leighton Stuart,
Yenching University,
Peking, China.

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May 16, 1929

Dear Leighton:

Just a few lines of very personal character. You will understand because of our somewhat similar experience of the matter to be mentioned.

Mrs. Wannamaker has always been frail. She finds living in New York almost impossible. It is for this reason, partly, that she and our one girl are in Europe. While she was in America with our daughter last Summer she was very ill for six weeks or more. I was warned very earnestly to get her away from the city during the Summer. Since her return to Europe she has been far from well most of the time. Recently the condition has become more serious. She has been in a hospital in Stuttgart for one brief period and has now had to return there to remain at least one month. The condition is not critical in the time sense of the word, but it is as regards the nature of the condition. I am deeply concerned and perplexed as to what I ought to do, and can do.

I mentioned the circumstances to Mr. Evans and he very kindly assured me that the Trustees would wish me to go to Mrs. Wannamaker if the condition rendered this necessary. I am holding out until the first week in July since I wish to get things in good condition here before leaving.

I earnestly hope that developments may be favorable in the next few months. It will, naturally, be very unwise to bring my wife back to America in September if her condition is similar to that at present. On the other hand, it distresses me deeply to be unable to do anything for her while she is ill.

The solution of the problem must be dependent upon conditions as they arise. At the present time I fully expect to be at my task here by the latter part of September; but I cannot feel altogether certain until I arrive in Stuttgart.

Hoping that you may get a little rest during the Summer, I remain

Cordially yours,

ODW:EMG

Dr. J. Leighton Stuart,
Yenching University,
Peking, China.

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May 18, 1929

Dear Dr. Stuart:

I began the attached letter chiefly to tell you that Mrs. Marmon has given another \$10,000 for the improvement of the campus, \$5000 of it in cash and the other \$5000 to be paid on or before Jan. 1, 1931.

Mrs. J. F. Shoemaker of Clayton, Missouri, at the request of William Hung, has sent \$200 for W. L. Chang for his proposed trip of observation. Mr. Hung figured that the trip would take about \$1500.00. A Miss Ward of Cambridge, I believe, has promised to send another \$200. This has not yet arrived.

Isn't it wonderful how the full amount of money needed for Journalism has finally been secured! This morning the first \$100.00 of the \$500.00 promised by the Missouri Press Association toward the \$5000 underwritten by Dean Walter Williams, arrived.

We have had such nice letters from the Nashes. I am so glad Vernon is getting that much needed rest. He will be happy when he hears that the money has been raised for a residence.

Sincerely,

Dr. J. L. Stuart
Yenching University
Peking, China

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Yenching University

May 23, 1929.

Dr. J. Leighton Stuart,
Yenching University,
Peking, West, China.

TRANSFER

My dear Dr. Stuart:

This will acknowledge receipt of your cablegrams of May 18th and May 22nd.

Your cablegram of May 18th contained messages to Mr. Hung, Miss McCoy, Mrs. Porter and Mr. Wannamaker. I have forwarded the messages to Mr. Hung and to Mrs. Porter. As yet I have not had time to hear from Mr. Hung regarding Mr. Wang's preparation to teach Western history as well as Chinese history, but without doubt he will be writing within a few days. In response to the request to Mrs. Porter that she "please send samples Bashford Administration Building curtain", she has just replied as follows:

"I sent the samples required nearly three months ago so I do not understand what the cable means unless they do not like the samples I sent and wish others. This refers to stage curtain and not the material I sent in December. I will try to get other materials and send on."

I am sure that Miss McCoy and Mr. Wannamaker will be writing in regard to the parts of the message addressed to them.

Your cable of May 22nd reporting that the Hongkong-Shanghai Banking Corporation have offered a contract rate of exchange of 2.29 to 1 for the next fiscal year was at once reported to all members of the Finance Committee with a request that they express their judgment thereon as soon as possible. A meeting of the Finance Committee has been arranged for a fortnight hence but because of the urgency of this request we hope a decision may be reached within a few days. Since the Board of Trustees on April 11th disapproved the proposal of the field that a contract for a guaranteed rate of exchange be entered into with some banking institution in China, any amendment to that action could only be made by the board itself or by the Executive Committee. I am sure, however, that the

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Executive Committee would be guided largely by the judgment of the Finance Committee since this is primarily a financial question. At the time the Budget Committee and the Board of Trustees took action on this proposal concerning a guaranteed rate of exchange I wrote to you quite fully as to the reasons why the Committee and the Board voted as they did. I need not add any further explanations therefore until we have received the judgment of the Finance and Executive Committees.

The Yenching financial situation is still quite uncertain due to the fact that no reply has been received from Mr. Johnson and Mr. Davis on the proposal that back Hall Estate interest for the six months ending December 31, 1928 be paid from Harvard-Yenching Institute funds. Should their decision be unfavorable, Yenching will certainly have to redouble its financial efforts and strengthen its policy of economic expenditure for the next year or two in order to clear up the deficit which non-receipt of this back interest would involve.

Very cordially yours,

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May 23, 1929

Dear Leighton:

Mrs. Marmon and the Campus. You will be happy to learn - perhaps Mr. Garside may have cabled you - that Mrs. Marmon has sent a check for \$5,000 and a pledge for an additional \$5,000 for the beautification of our Campus. ✓ ?

I presume that the Finance Committee may feel that a certain amount of money already expended for that purpose might reasonably be charged to this special fund and thus release small amounts of money for other objectives that are so much more difficult to advance for a direct appeal.

Miss Eunice Smith and the Women's College. Perhaps I have already reported to you that a letter I drafted for Mrs. Boyd to sign and a personal postscript added by her brought a pledge of \$5,000 from Miss Eunice Smith of Alton, Illinois, toward an endowment for the Women's College. ✓ ?

Total new receipts to date. This brings the total amount of money secured in cash pledges since January 1, apart from funds pledged during the previous campaign up to about \$78,500.00. I am including in this total, however, the \$7,500 pledged by the Misses Gibson of Albany, rather to our surprise, some time after the close of the last campaign. Although the effort to secure that money had, of course, been made during the campaign.

Cordially yours,

Assistant to the President

Dr. J. Leighton Stuart,
Yenching University,
Peking, China.

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Ack
OFFICE OF THE PRESIDENT

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

YENCHING

Ack 6/19/29
TELEGRAPH ADDRESS
"YENTA"

May 24, 1929.

Dear Mr. Garside:

The American mails during the last week have brought much material from your office regarding the meetings in New York, and after passing it on to Dr. Galt and others here I am sending it down to Shanghai for the perusal of the President. The latter left about a week ago to attend meetings of the N.C.C. and Council of Christian Higher Education.
He will return in June 5.

Your material for the invitations for the formal opening has also arrived. The invitations are already being printed, or rather engraved, and we will have the envelopes addressed and ready to send beforehand so that no time will be lost in sending them out.

Regarding the additional foreign secretary. It was on word from you that Miss Rooker would probably be able to fill this position that we cabled to discontinue the search. However, recently, further complications have arisen and it may be that we will need one after all. Miss Alexander was married a few weeks ago to a young man attached to the American Legation here, and although she indicates that she has no intention of leaving us, I feel that at any time she may leave us, although Dr. Galt whose work she is doing at present, does not seem to feel that this possibility needs to be considered. I feel that if she could get a position in town this would suit her much better as her husband is obliged to live in town because his work is mainly during evening hours. Miss Cherry, the teacher in the Foreign Children's School, feels that she must have at least half of Miss Rooker's time as there will be an increase in the number of children in the school next year. Miss Barnes as you know is leaving us in June, which leaves Miss Bent and myself the only other full time stenographers (with the exception of one Chinese and one Russian on whose knowledge of English one cannot altogether rely). Dr. Stuart suggested before he left for Shanghai that under the circumstances we had better cable you for another secretary, but Dr. Galt feels so strongly that this is not necessary that I am waiting until Dr. Stuart's return to take the matter up further with him. With the formal opening in September and all the extra work that this will involve I am feeling a little anxious

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about the situation. As to the work that she would do. I think probably Miss Rooker could be used for the work (half time) in the School of Religion. The new secretary should be able to do straight office work, either in the Treasurer's or Registrar's Office, probably more in the former. I imagine that with Miss Cookingham (who is herself a trained secretary) taking care of the English side of things there, there will not be so much need for stenographic help. She will probably attend to a good deal of the correspondence herself. You may receive a cable before this letter reaches you, and if so this is merely to throw some light on our problem here as it stands now.

I am sorry that after telling you that we would most conscientiously ~~planning~~ to send copies of all our cables promptly to your office, this was not attended to, and I enclose this belated material. However, we will make another good resolution and hope this habit may be formed soon!

The samples for the Bashford curtain which Mrs. Porter had promised to send arrived this morning.

We have also received your cable this morning concerning registration and the Annual Report. It is not entirely clear to us at the moment, as we have not yet been able to find the letter of February 21st which is referred to, but we will try to attend to the matter as soon as possible.

Very sincerely yours,

Anna L. Hague

P.S. We are much relieved to know that you are not leaving the office.

*see cable copy
stating it was needed*

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May 24, 1929

My dear Dr. Stuart:

I received your letter of April 18th and was delighted to hear from you. Miss Berry and Mrs. Pendleton pledged \$6,000 as an endowment for the Library, \$3,000 of which I think is paid. Miss Berry is a woman of judgment. If you take the matter up with her personally I think she will increase this amount to \$10,000, extending the time of payment.

I was glad you wrote Miss Lockland. I called on her and told her about the Chinese house we so much wanted for Dr. Hsu. I followed my call with a letter, with the result that she pledged the amount, part of which I think is paid.

Dr. John Timothy Stone of Chicago helped me very materially to get the \$5,000 pledge for Journalism from Colonel McCormick. In fact, I think it was Dr. Stone's effort that made this possible. As I understand it, the campaign for the School of Journalism is about \$65,000 and I hope that Mr. Chandler of Los Angeles, to whom I am writing today, and Mr. Jones of Minneapolis, to whom I wrote about a week ago, will give \$7,000 more.

Mrs. Gillespie and her daughter at Pittsburgh, on whom I called about Easter time, gave \$10,000 cash to start the campaign for \$100,000 endowment for the Women's College. They understood, and I did, that this was a start only. Since then I have seen both of them and they are very anxious that the \$100,000 be raised as soon as possible, and they told me to come back to see them again when we had received \$50,000.

Mrs. Manson of Plainfield, New Jersey, tells me that she is very much interested in this endowment for the Women's College and when her brother's estate is settled and placed where she has the handling of the money she will be glad to talk with me relative to a contribution.

The day before yesterday I saw Mrs. Galen Stone of Boston and she also thinks she may be willing to help in this Women's College endowment. I think this campaign may be finished inside of one

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year. It is my understanding that Mrs. Gamble of Pasadena has recently died leaving \$25,000 in her will for the Women's College at Yenching. I do not know that this is so, but I was wondering whether or not this be true. This \$25,000 when we know about it could apply to this \$100,000 campaign for the Women's College.

On my last trip west I talked with several of the friends of Miss Eunice Smith at Aiton, but did not see her. I wrote Mr. Wannamaker that in my judgment if he had Mrs. Boyd write to her she would give. He drafted a letter and sent it to Mrs. Bogg to sign, with the result that she sent a check for \$1,000, and, as I understand it, a pledge for \$4,000 more.

I also saw Mrs. Marmon in Indianapolis, and in response to a personal appeal, plus a letter, she sent a check for \$5,000 and a pledge for \$5,000 to be used at your discretion to finish the landscaping of the grounds. I was very glad indeed to get this \$10,000 from Mrs. Marmon, she really promised it to me last Fall.

I wish you would write me if you intend to come home in January to put on a campaign for \$250,000 endowment to match the \$250,000 which we hope to receive from the Rockefeller Foundation. If you do come to the United States I would like to meet you at the Pacific Coast, say Seattle, go down the whole Pacific Coast and return to the East by way of the south through St. Louis. I think we can get a good deal of money on the Pacific Coast as I have done a lot of very earnest work there. If you would write me what your plans are I will know how to set up a pretty definite campaign and I will make possible our success. I should know this, however, by the 1st of September.

The Trustees of the University think it better for me not to come to China owing to the expense involved. I am perfectly satisfied with their decision, although I know that my work is not as effective as it could be if I had some little knowledge of China. One of the places where we fail is in the getting of small gifts. I really think we are getting a great many large gifts and, for your comfort and joy, I will say that we are getting more money for Yenching than any other school, and, in my judgment, all the other schools in China. If I knew something about China so that I could preach in the various Churches intelligently on China it would help in small gifts.

I guess this is all. Mrs. Jenney joins me in sending kindest personal regards. Ruth is at Smith College in her Freshman year and doing well.

I wish you would write me quite fully what you anticipate when you return to the United States about the 1st of January as I could help you very, very materially right now to accom-

plish a great deal I think.

With great regards, I am

Most sincerely yours,

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

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gfs
May 25, 1929

Dear Dr. Stuart:

Yesterday Dr. Jenney dictated a letter to you regarding various gifts he had secured. In reading the carbon of that letter today I find that there are two errors in names - in the second paragraph the reference is to Miss Laughlin, not Miss "Lockland;" In the next to the last paragraph of that page the name should be Miss Hunger, not "Mrs. Munson."

The attached copy of a letter to Dr. Jenney from Mr. Wannemaker regarding Miss Laughlin's gift of \$4,000.00 will no doubt be of interest to you.

Mrs. Boyd wrote to us that Miss Eunice Smith, referred to on the second page of Dr. Jenney's letter, had written to her that she would give the \$5,000 for the Women's College. We have, as a matter of fact, not received the \$1000 as a first payment. Miss Smith wrote Mrs. Boyd she would send this about July 1st. We have written to Miss Smith, asking her for a definite pledge according to our usual practice. This should come to us within a few days.

Sincerely,

Dr. J. L. Stuart
Yenching University
Peping, China

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June 1, 1929

Dear Leighton:

There is not a great deal to report. Everything of any interest can be stated very briefly.

Rockefeller Foundation Grant. I have a feeling I have already written you - perhaps I dictated this to the Princeton-in-Peking Secretary - that the grant of \$250,000 as endowment for three of the Physical Sciences has been voted by the Rockefeller Foundation. The exact conditions of the grant are stated in the enclosed copy of the communication we received.

I need not comment upon the great satisfaction we feel in this grant and at the same time the great responsibility to meet its conditions. I am thankful that you approached the Foundation a year in advance and that you still have an annual grant until June 1930. Dr. Jenney and I have already been discussing the question as to just how we can undertake to raise \$250,000 to meet these special conditions. After some consideration we decided that it was best not to communicate to Miss Moore, the Secretary to Mr. Harkness, this grant from the Rockefeller Foundation. We felt that any suggestion to Mr. Harkness to make a donation to meet conditions set up by some other donor would not make a favorable impression on him. Moreover, I have a feeling that if Mr. Harkness makes any donation at all it might possibly be a greater sum than \$250,000. We shall be thinking very earnestly just how to secure this additional quarter million dollars. I am sure you will be able to assist greatly when you get to America again.

Mr. Harkness. When we had our conversation with Miss Moore she informed us that she would do her best to place this application before Mr. Harkness under favorable conditions. She said it might require considerable time to accomplish this and implied that we must leave it to her since the choice of the most favorable moment would be far more important than the exact date when she could get a hearing from Mr. Harkness. She raised certain questions and I have written her in regard to these.

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I am sure that the reports of the impending clash between two of the strongest groups in China will make our task with Mr. Harkness far more difficult. We will think optimistically about the matter however, and use all our mental influence to accomplish the result desired.

Embree
Mr. Julius Rosenwald. I am sorry to say that Mr. Rosenwald definitely declined to make a donation. We had an extremely cordial letter from Mr. Emory emphasizing the admiration he and other members of the financial staff of Mr. Rosenwald's foundation feel for Yenching University, and expressing that Mr. Rosenwald was acting on his definite policy of not contributing to institutions outside the United States. He made no reference to the donation of \$1,000,000.00 to the American University at Beirut but I did hear before receiving this letter - through Dr. Jenney in a verbal report probably - that Mr. Emory said there were very special reasons why Mr. Rosenwald made this exception. *Embree*

Mr. Eldridge and Mrs. McLean. I have had no reply to my latest note to Mr. Eldridge asking if he would name an evening when I might bring Mr. Burgess to meet him and Mrs. McLean and to report from you on the general situation at Yenching. Burgess is out of town for a few days. The time Eldridge mentioned in his latest note was some day after June 2nd. Since Burgess gets back to town Monday I shall go with him to see Eldridge and see whether we cannot break the ice. It may appear to you that we are moving with needless caution in this matter. Certainly the procedure could be entirely different if you were here. You are already a personal friend of Mrs. McLean. But I have never met her and I feel it would be entirely inadvisable for me to endeavor to get acquainted with her in any other way than through a friendly introduction by Eldridge. My purpose in undertaking to bring Burgess was simply that I have a good excuse in the fact that Burgess was an old Y.M.C.A. secretary and had long experience both in China and Japan, and I thought that he and Eldridge would have many things to say to each other. If I could once call on Mrs. McLean at her home under just the right conditions the whole thing could then move forward with more rapidity. I think the least bit of urgency on my part to meet Mrs. McLean or to take someone else to see her will certainly be interpreted by Mr. Eldridge as the first move toward re-opening the discussion of the endowment for the School of Education and I think that at the present time this would react unfavorably on him and tend to crystalize his negative attitude for that proposition.

Dr. and Mrs. Hoobler. Dr. Jenney reported a very promising conversation he had with someone in Detroit - I don't at the moment remember the name - and he plans to return to Detroit in the second half of June to talk definitely with Dr. and Mrs. Hoobler and those associated with them in regard to our dormitory problem. He has specially requested that I accompany him on this trip and I intend to do so.

Dr. Padelford. Since I received your cablegram urging the appointment of Padelford for the coming Autumn I wrote Dr.

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Frank Padelford inquiring whether he would advise me against re-opening this matter with his son. I felt that since Dr. Padelford has promised to me part of his son's salary it would be wise not to open up the question with young Padelford again without his father's agreement since he and the son had both apparently reached a definite decision that it would be wiser for young Padelford to teach in America for one or two years before going to China. I wrote you this on May 4th.

Dr. Padelford replied to my inquiry that unfortunately the door is now closed for the coming year since Norman has accepted a position at Colgate University.

It so happened that the effort of Mr. Burgess to secure a Princeton man to add to the faculty of the Applied Social Sciences came to a head at almost the same time as your cablegram urging an appointment from Princeton. Burgess was on a trip in the central States. He had interviewed previously John Pershing of Denver, Colorado, and he and I had accumulated a good deal of information about Pershing's qualifications. This information was on the whole highly satisfactory. Both Burgess and Sidney Gamble as well as I myself have felt it was important to add a Princeton man to the faculty that we were on the point of deciding in favor of nominating John Pershing when your cablegram regarding Princeton reached me. Before calling a conference with Burgess and Gamble in regard to Pershing, however, I raised the question mentioned above with Dr. Padelford and had his negative reply. Gamble, Burgess and I consulted in regard to the appointment of Pershing on May 29th. Gamble as President of the Princeton-in-Peking Trustees acting upon the sense of the meeting of the trustees though not upon any explicit authorization given at that meeting, instructed me to cable Edwards the information that we have not been able to find a Princeton man to nominate for the Department of Economics but that we have a very desirable nominee for Political Science, that it is urgently important to add a Princeton man to the faculty for promotional reasons and to raise the question whether funds are available to provide the usual Yenching University salary for a married man, and a residence for the coming year with the understanding that the Princeton appointee will pay his own travelling expenses. No doubt Edwards will have discussed this matter fully with you and it will have been settled long before you receive this explanation.

Princeton-in-Peking plans. The last meeting of the Executive Committee - though attended by only three members - registered somewhat further progress in clarifying the question of proper financing. There was very full discussion and an emphatic agreement in the opinion that Burgess ought to devote a full year to the effort of building a financial foundation under this work and, furthermore, that the only method likely to achieve the result is that of personal and direct approach

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to the relatively small number of the wealthy Princeton Alumni. On the basis of this discussion I wrote Burgess - who was absent on a trip - urging him to make up his mind definitely to devote one full year exclusively to this financial effort. He and I agree that we must go ahead with all possible initiative and without waiting for explicit authorization from the Committee. Burgess secured one pledge for \$500.00 a year to be continued for several years, on his last trip. I am confident that in the Autumn and Winter you will be able to get fairly large results. Mr. Alexander Smith is showing a lively interest in our problem. He and I have been corresponding regarding methods of raising the money. I shall endeavor to have Burgess talk with him personally shortly. Mr. Smith suggests that a statement of our present educational program be put out over the signature of such persons as Mr. Wilson Farrant, Dr. Jacobus, Professors Corwin and Vonklin, and Mr. Henry B. Thompson, and that the needs of this work be presented to a small but carefully chosen number of the Alumni. Since Mr. Smith himself has had so much experience in promotional work for the University among the Alumni I hope that we may be able in some way to benefit by his experience and actual help.

Official Representatives for the Opening. Dr. Hibben has suggested to President George B. Stewart, formerly head of Auburn Theological Seminary, that he shall act as official representative of Princeton at the Formal Opening. Dr. Stewart wrote that he could also represent Auburn and that Mrs. Stewart might be appointed the official representative of Wilson College. I am taking steps to make these arrangements definite.

On account of Mrs. Wannamaker's condition I am holding two steamship reservations, one for the 22nd and one for the 28th of June. I think it quite unlikely that I shall sail before the 28th. I hope Mrs. Wannamaker's health may be sufficiently improved by the treatment she is now receiving and during the coming Summer to relieve me of my great anxiety in regard to her.

Cordially yours,

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

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